



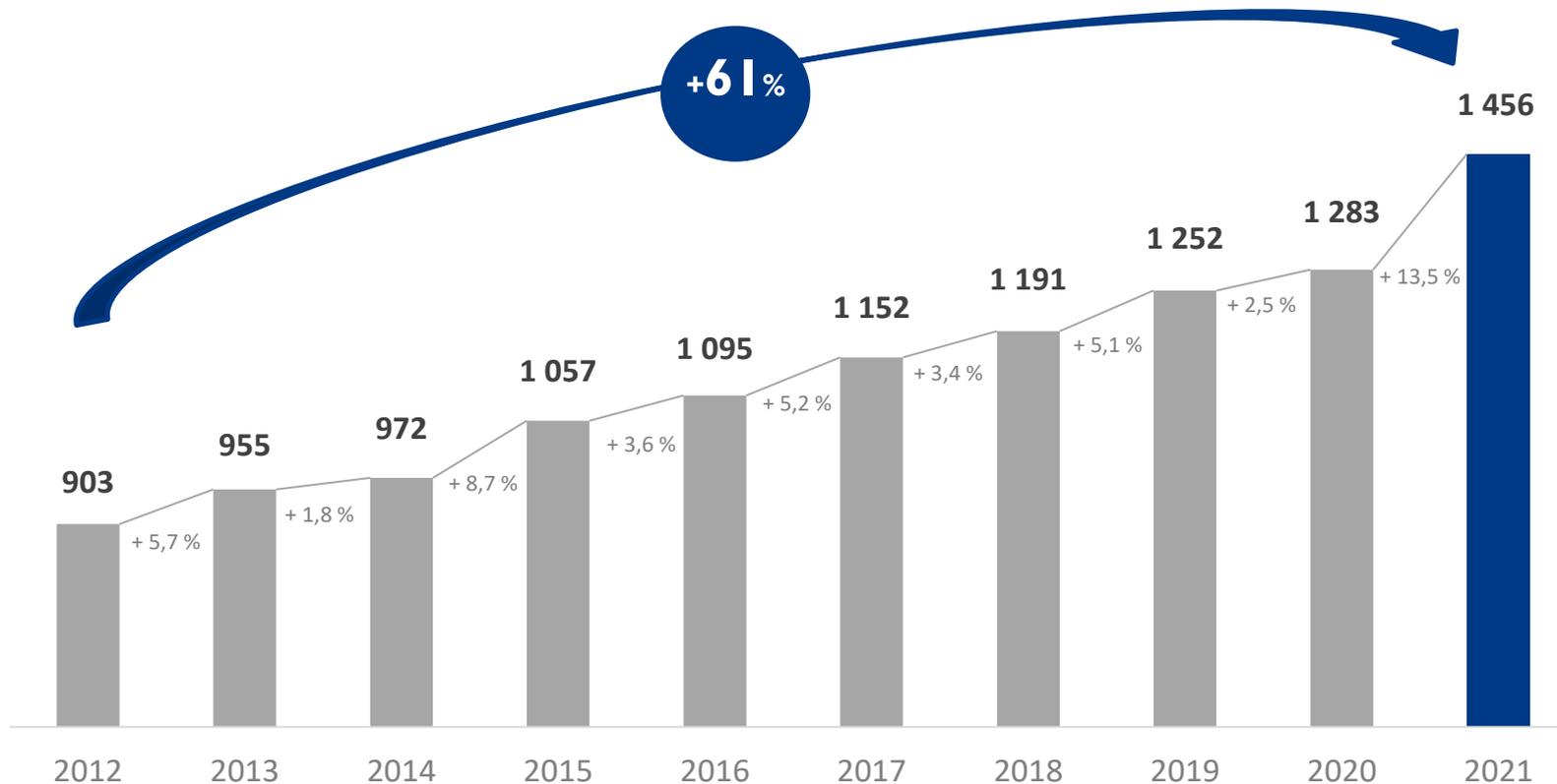
## Trends in the BRED Group's results and management ratios since 2012

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# Growth in consolidated net banking income

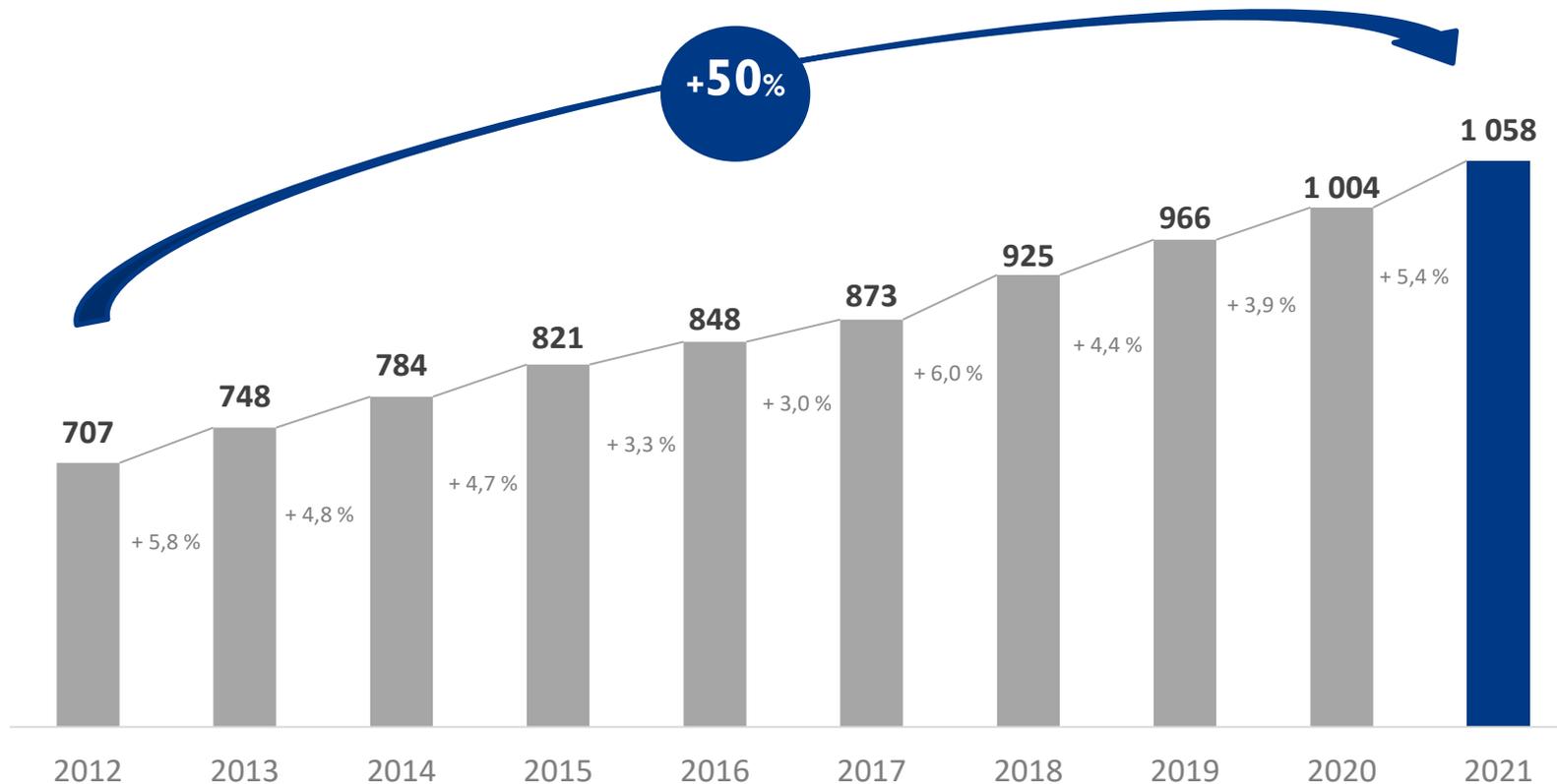
Bred Group – In M€





# Growth in consolidated net banking income

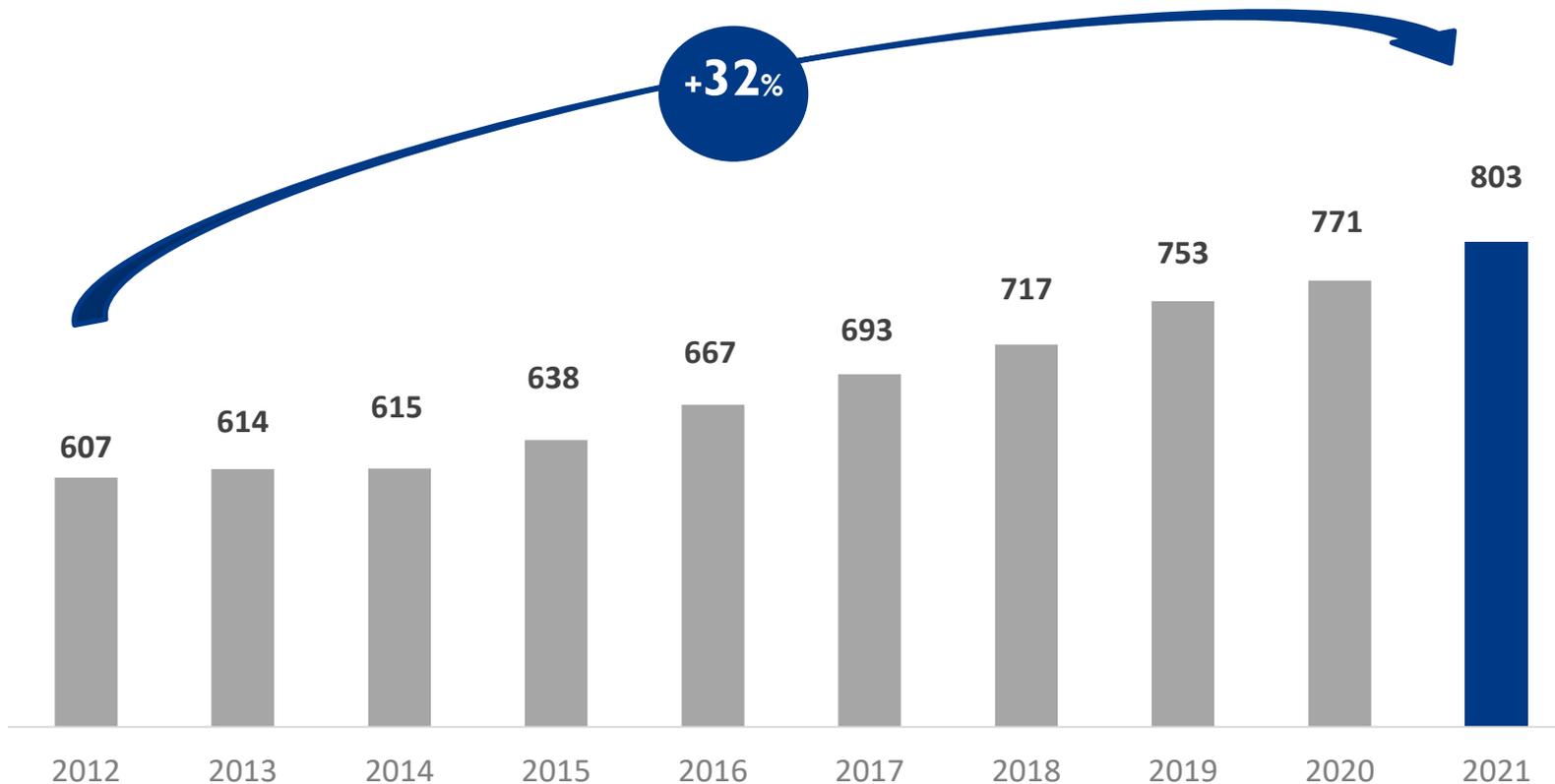
Commercial Bank France\* - Bred Group – In M€





## Increase in operating expenses Bred

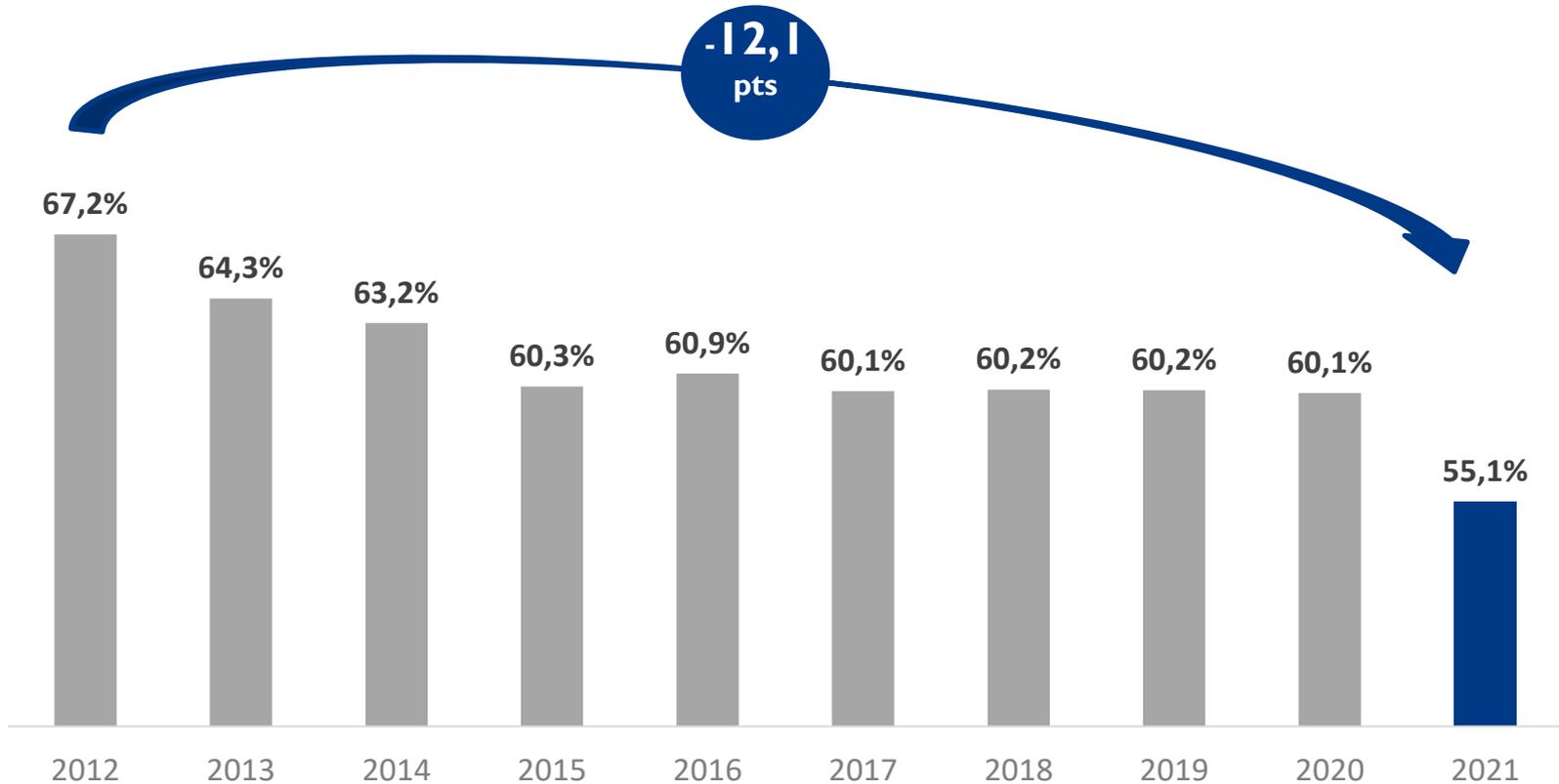
Group – In M€





# Evolution of the consolidated cost/income ratio

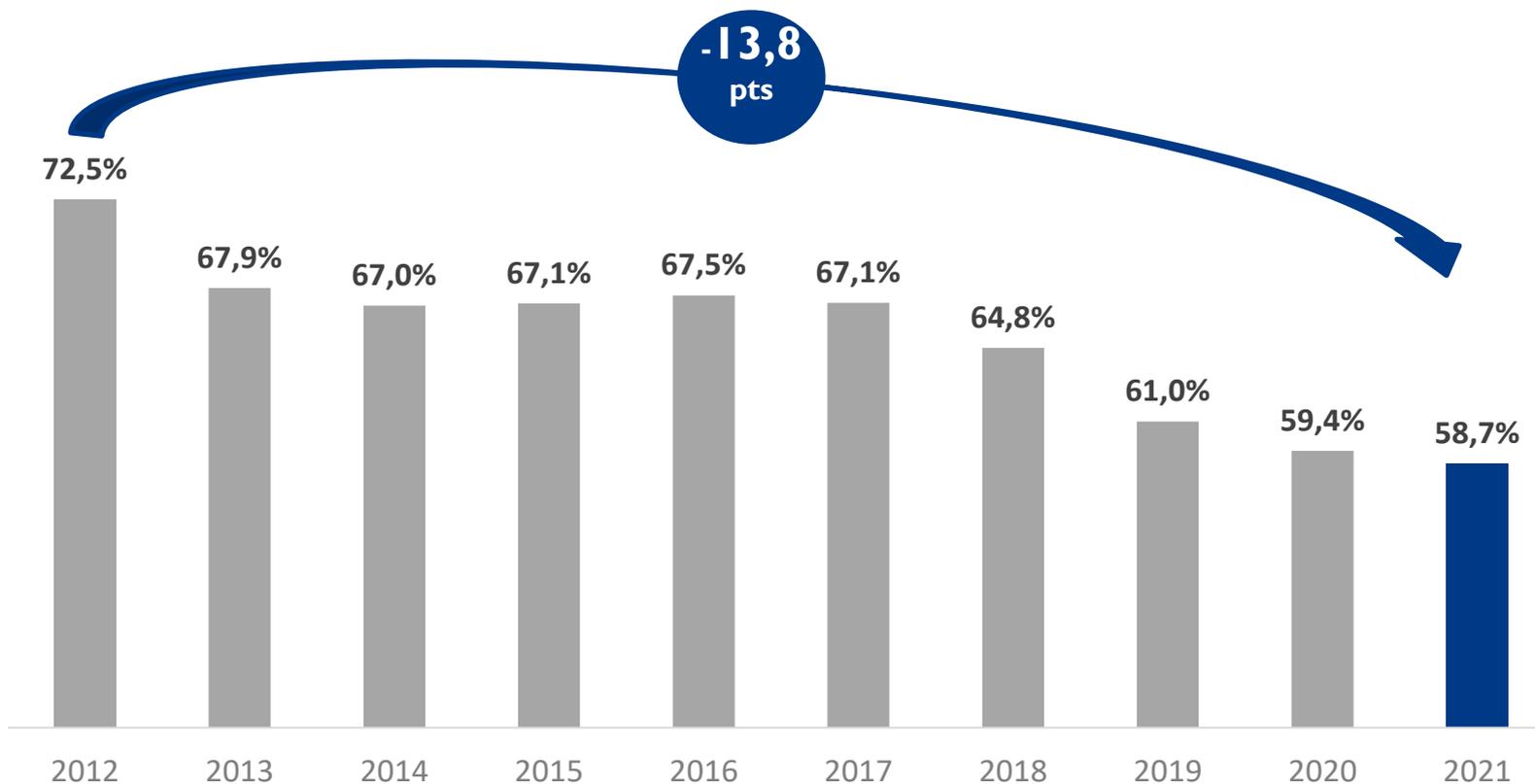
Bred Group





## Evolution of the cost/income ratio

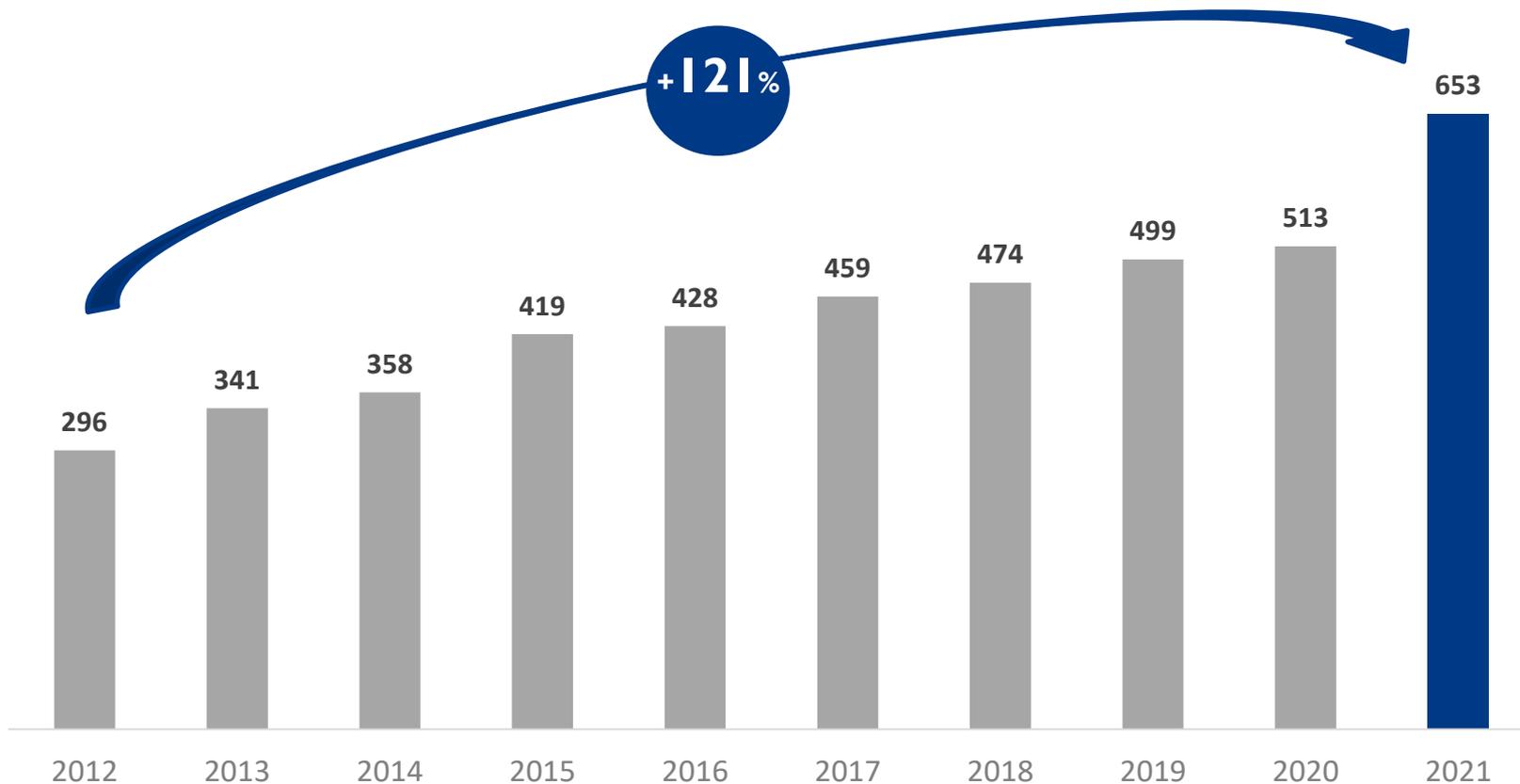
Commercial Bank France\*



\* Excluding exceptional items, including ALM



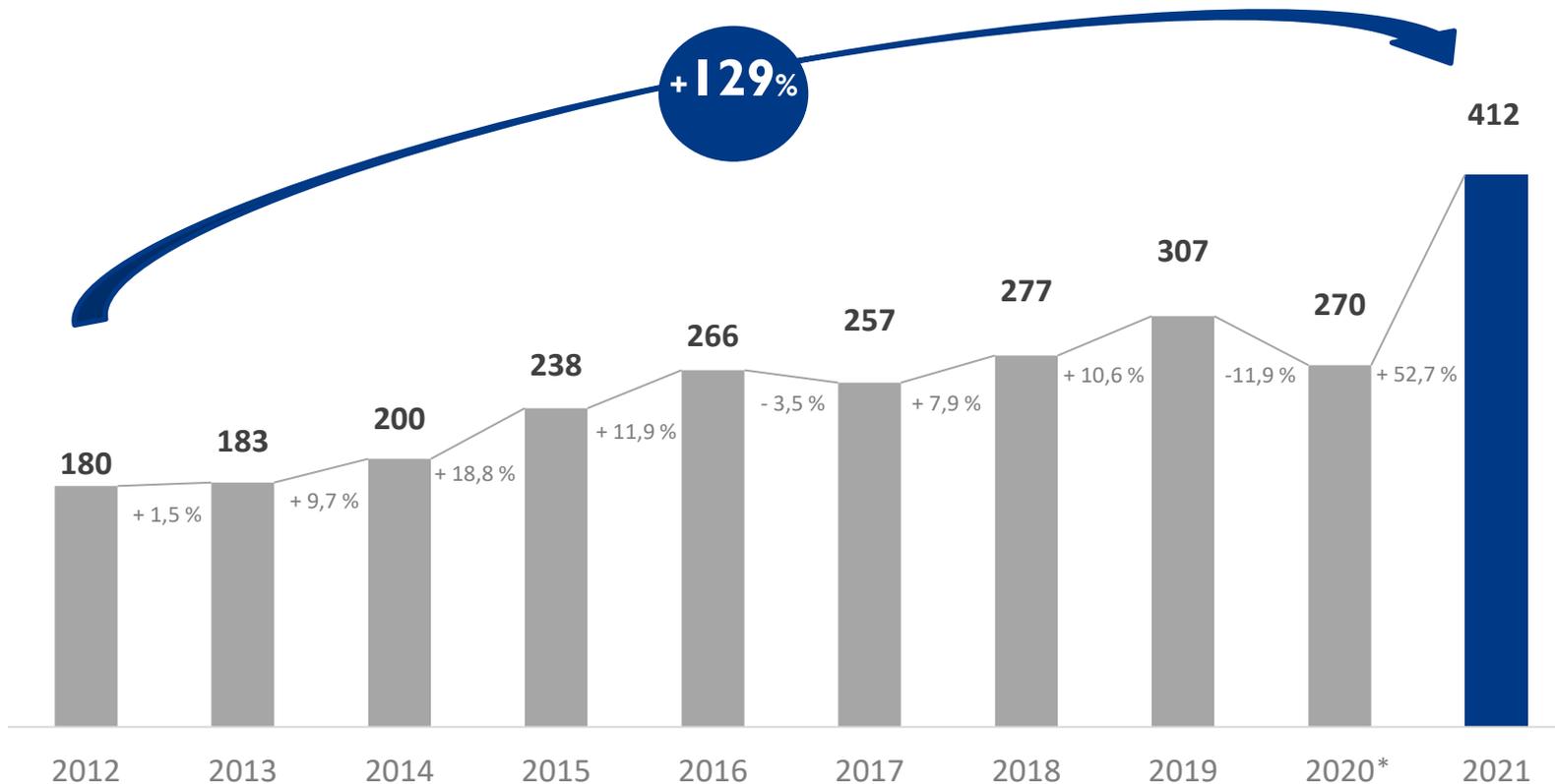
## Growth in gross operating income Bred Group – In M€





## Growth in consolidated net income

Bred Group – In M€

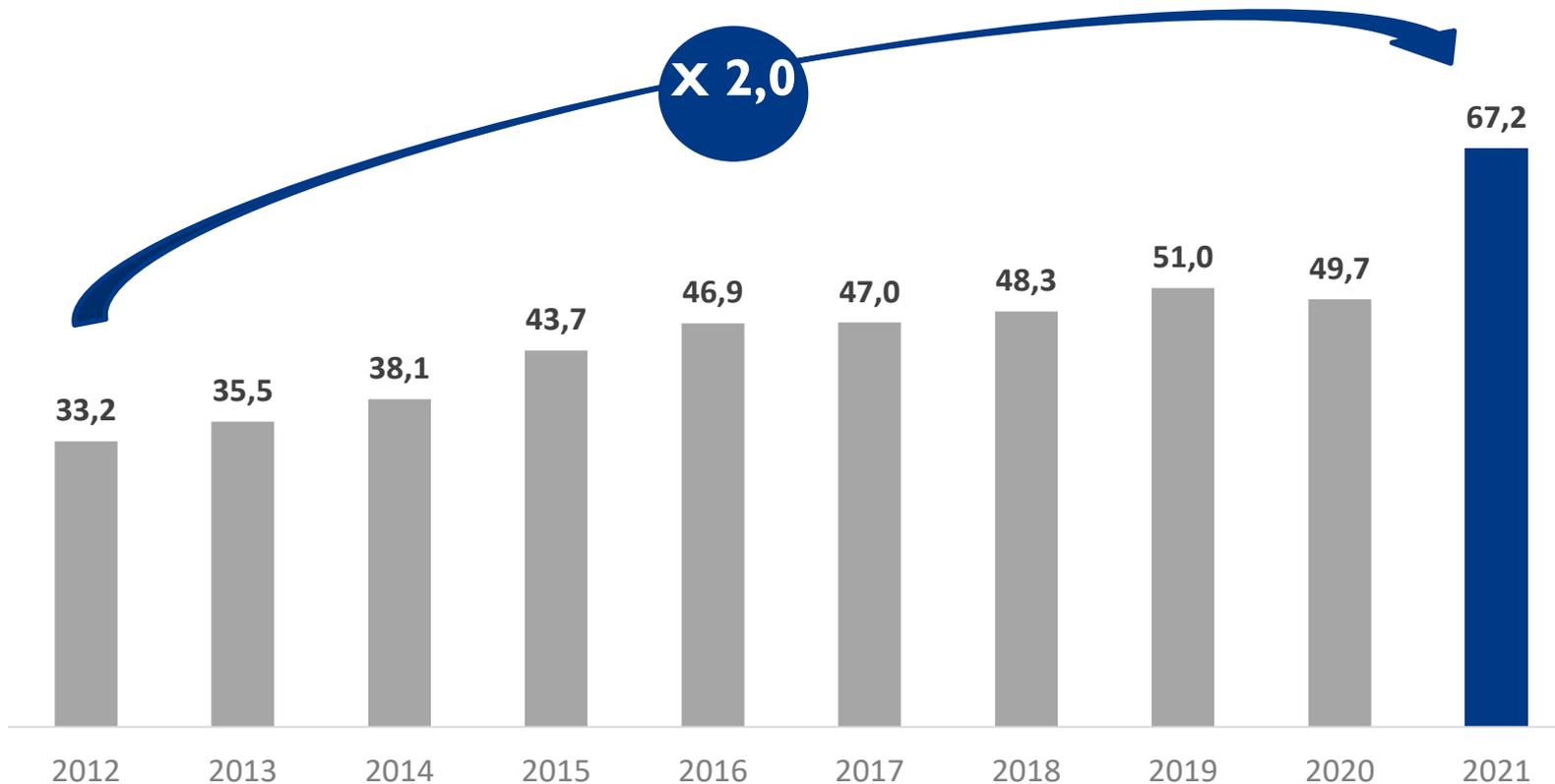


\* The decrease in 2020 is due to the prudent provisioning of the cost of the potential risk generated by the pandemic



## Progression of profit-sharing

Bred Group - Excluding social charges - In M€



# +X Increase in book equity

Bred Group – In M€

